

**BY-LAWS**  
**OF**  
**PENMARK PLACE TOWNHOME OWNERS ASSOCIATION, INC.**

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PENNMARKE PLACE TOWNHOME OWNERS ASSOCIATION, INC.**

**ARTICLE I. NAME, MEMBERSHIP, APPLICABILITY, AND DEFINITIONS**

1.1. Name. The name of the Association shall be Pennmark Place Townhome Owners Association, Inc. ("Association").

1.2. Membership. The Association shall have one class of membership, as is more fully set forth in that Declaration of Covenants, Conditions and Restrictions for Pennmark Place Townhomes, recorded or to be recorded in the Office of the Register of Deeds of Cumberland County, North Carolina, as amended from time to time ("Declaration"), the terms of which pertaining to membership are specifically incorporated by reference herein. Unless otherwise herein defined, or the context otherwise requires, all capitalized terms will have the meaning set forth in the Declaration.

1.3. Definitions. The words used in these By-Laws shall have the same meaning as set forth in the Declaration, unless the context shall prohibit.

**ARTICLE II. ASSOCIATION: MEETINGS, QUORUM, VOTING, PROXIES**

2.1. Place of Meetings. Meetings of the Association shall be held at the Association's principal office or at such other suitable place convenient to the members as may be designated by the Board, either in the Community or as convenient thereto as possible and practical.

2.2. First Meeting and Annual Meetings. An annual or special meeting shall be held within one year from the date the Declaration is recorded. Annual meetings shall be set by the Board.

2.3. Special Meetings. The President may call special meetings. In addition, it shall be the duty of the President to call a special meeting of the Association if so directed by resolution of the Board or upon a petition signed by the members entitled to cast at least 10% of the votes of the Association. The notice of any special meeting shall state the date, time, and place of such meeting and the purpose thereof. No business shall be transacted at a special meeting, except as stated in the notice.

2.4. Notice of Meetings. It shall be the duty of the Secretary to mail or to cause to be delivered to the Owner of each Lot (as shown in the records of the Association) a notice of each annual or special meeting of the Association stating the time and place where it is to be held, the agenda for such meeting, and in the notice of a special meeting, the purpose thereof. If an Owner wishes notice to be given at an address other than the Lot, the Owner shall designate by notice in writing to the Secretary such other address. The mailing or delivery of a



notice of meeting in the manner provided in this Section shall be considered service of notice. Notices shall be served not less than 10 nor more than 60 days before a meeting.

2.5. Waiver of Notice. Waiver of notice of a meeting of the members shall be deemed the equivalent of proper notice. Any member may, in writing, waive notice of any meeting of the members, either before or after such meeting. Attendance at a meeting by a member, whether in person or by proxy, shall be deemed waiver by such member of notice of the time, date, and place thereof, unless such member specifically objects to lack of proper notice at the time the meeting is called to order.

2.6. Adjournment of Meetings. If any meetings of the Association cannot be held because a quorum is not present, a majority of the members who are present at such meeting, either in person or by proxy, may adjourn the meeting to a time not less than five nor more than 30 days from the time the original meeting was called. At such adjourned meeting at which a quorum is present, any business which might have been transacted at the meeting originally called may be transacted without further notice.

2.7. Voting. The voting rights of the members shall be as set forth in the Articles of Incorporation and the Declaration, and such voting rights are specifically incorporated herein.

2.8. Proxies. At all meetings of members, each member may vote in person or by proxy. All proxies shall be in writing, dated, and filed with the Secretary before the appointed time of each meeting. Every proxy shall be revocable and shall automatically cease upon conveyance by the member of such member's Lot, or upon receipt of notice by the Secretary of the death or judicially declared incompetence of a member, or of written revocation, or upon the expiration of 11 months from the date of the proxy.

2.9. Quorum. Unless otherwise expressly provided, the presence, in person or by proxy, of 25% of the total eligible Association vote shall constitute a quorum at all meetings of the Association. The members present at a duly called or held meeting at which a quorum is present may continue to do business until adjournment, notwithstanding the withdrawal of enough members to leave less than a quorum.

2.10. Action Without a Formal Meeting. Any action to be taken at a meeting of the members, or which may be taken at a meeting of the members, may be taken without a meeting if one or more written consents setting forth the action so taken shall be signed by members entitled to cast at least 80% of the votes of the Association; provided, however, that during Declarant's Development Period, such action is also consented to by Declarant. Action taken without a meeting shall be effective on the date that the last consent is executed, and consented to by the Declarant, if required, unless a later effective date is specified therein. Each signed consent shall be delivered to the Association and shall be included in the minutes of meetings of members filed in the Association's permanent records.

2.11. Action by Written Ballot. Any action to be taken at any annual, regular, or special meeting of members may be taken without a meeting if approved by written ballot as provided herein. The Association shall deliver a written ballot to each member entitled to vote



on the matter. The written ballot shall set forth each proposed action and provide an opportunity to vote for or against each proposed action. Approval by written ballot of an action shall be valid only when the number of votes cast by ballot equals or exceeds the quorum required to be present at a meeting held to authorize such action and the number of approvals equals or exceeds the number of votes that would be required to approve the matter at a meeting at which the total number of votes cast was the same as the number of votes cast by ballot. All solicitations for votes by written ballot shall indicate the number of responses needed to meet the quorum requirements; state the percentage of approvals necessary to approve each matter other than election of Executive Board Members; and specify the time by which a ballot must be received by the Association in order to be counted. A timely written ballot received by the Association may not be revoked without the consent of the Board. The results of each action by written ballot shall be certified by the Secretary and shall be included in the minutes of meetings of members filed in the Association's permanent records.

2.12. Members List. The record date for determining members entitled to notice shall be the close of business of the day preceding the date notices are given. The record date for determining members entitled to vote at a meeting shall be the close of business of the business day preceding the date of the meeting. The Association shall prepare an alphabetical list of the names of all its members who are entitled to notice of the meeting. The list must show the address and number of votes each member is entitled to vote at the meeting. Additionally, the Association shall prepare on a current basis through the time of the membership meeting a list of members who are entitled to vote but not entitled to notice. This list shall be made available for any member for the purpose of communication concerning the meeting and shall make the list available at the meeting and any member, member's agent, or member's attorney is entitled to inspect the list at any time during the meeting.

### **ARTICLE III. EXECUTIVE BOARD: NUMBER, POWERS, MEETINGS**

#### **A. Composition and Selection.**

3.1. Governing Body; Composition. The affairs of the Association shall be governed by an Executive Board.

3.2. Executive Board Members Appointed by Declarant. During the Period of Declarant Control, Declarant shall have the right to appoint and to remove certain members of the Board of the Association in accordance with the terms of the Declaration, which terms are specifically incorporated herein by reference. Declarant from time-to-time shall appoint the members of Executive Board which it shall be entitled to appoint in accordance with the provisions of the Declaration by written instrument presented to an Officer or Executive Board Member of the Association. Each of said individuals so appointed by Declarant shall be deemed and considered for all purposes an Executive Board member, and shall thenceforth perform the offices and duties of such Executive Board member until his or her successor shall have been appointed or elected in accordance with the provisions of these Bylaws. Any Executive Board member designated by and selected by Declarant need not be a Member of the Association.



3.3. Number of Executive Board Members. The initial Board shall consist of one member. After the Declarant's right to appoint Executive Board Members terminates, the Board shall consist of at least three Executive Board Members, but the number of Executive Board Members may expand to five or seven members, which expanded membership shall be filled by a vote of the members in accordance with Section 3.5(b).

3.4. Nomination of Executive Board Members. Elected Executive Board Members shall be nominated from the floor and may also be nominated by a nominating committee, if such a committee is established by the Board. All candidates shall have a reasonable opportunity to communicate their qualifications to the members and to solicit votes.

3.5. Election and Term of Office. Owner-elected Executive Board Members shall be elected and hold office as follows:

(a) After the Declarant's right to appoint Executive Board Members terminates, the Association shall call a special meeting to be held at which Owners shall elect three Executive Board Members.

(b) Thereafter, Executive Board Members shall be elected at the Association's annual meeting. All eligible members of the Association shall vote on all Executive Board Members to be elected, and the candidate(s) receiving the most votes shall be elected.

At the special meeting in which the Owners initially elect Executive Board Members, two Executive Board Members shall be elected to two-year terms and one Executive Board Member shall be elected to a one-year term. At the expiration of the initial term of office of each respective Owner-elected Executive Board Member, a successor shall be elected to serve for a term of two years. The Executive Board Members shall hold office until their respective successors shall have been elected by the Association.

3.6. Removal of Executive Board Members. At any regular or special meeting of the Association duly called, any one or more of the Executive Board Members elected by the Members may be removed, with or without cause, by a vote of a majority of the Members of the Association and a successor may then and there be elected to fill the vacancy thus created. An Executive Board Member whose removal has been proposed by the Members of the Association shall be given at least ten days' notice of the calling of the meeting and the purpose thereof and shall be given an opportunity to be heard at the meeting. Additionally, any Executive Board Member elected by the Members of the Association who has three consecutive unexcused absences from Board meetings or who is delinquent in the payment of an assessment for more than 30 days may be removed by a majority vote of the remaining Executive Board Members at a meeting. This Section shall not apply to Executive Board Members appointed by Declarant.

3.7. Vacancies. Vacancies in the Board caused by any reason, excluding the removal of an Executive Board Member by vote of the Association, shall be filled by a vote of the



majority of the remaining Executive Board Members, even though less than a quorum, at any meeting of the Board. Each person so selected shall serve the unexpired portion of the term.

**B. Meetings.**

3.8. Organization Meetings. The first Board meeting following each annual meeting of the membership shall be held at such time and place as shall be fixed by the Board.

3.9. Regular Meetings. Regular Board meetings may be held at such time and place as shall be determined from time to time by a majority of the Executive Board Members. Notice of the regular schedule shall constitute sufficient notice of such meetings.

3.10. Special Meetings. Special meetings of the Board shall be held when requested by the President, Vice President, or by any two Executive Board Members. The notice shall specify the time and place of the meeting and the nature of any special business to be considered. The notice shall be given to each Executive Board Member by one of the following methods: (a) by personal delivery; (b) written notice by first class mail, postage prepaid; (c) by telephone communication, either directly to the Executive Board Member or to a person at the Executive Board Member's home or office who would reasonably be expected to communicate such notice promptly to the Executive Board Member; (d) electronic message, fiber optic, or telecommunication to the Executive Board Member; or (e) by commercial delivery service to such Executive Board Member's home or office. All such notices shall be given or sent to the Executive Board Member's address, telephone number, or other place of delivery as shown on the Association's records. Notices sent by first class mail shall be deposited into a United States mailbox at least four days before the time set for the meeting. Notices given by personal delivery, telephone, or telecommunication shall be given at least 48 hours before the time set for the meeting.

3.11. Waiver of Notice. The transactions of any meeting of the Board, however called and noticed or wherever held, shall be as valid as though taken at a meeting duly held after regular call and notice, if (a) a quorum is present, and (b) either before or after the meeting, each of the Executive Board Members not present signs a written waiver of notice, a consent to holding the meeting, or an approval of the minutes. The waiver of notice or consent need not specify the purpose of the meeting. Notice of a meeting shall also be deemed given to any Executive Board Member who attends the meeting without protesting before or at its commencement about the lack of adequate notice.

3.12. Quorum of Executive Board. At all meetings of the Board, a majority of the Executive Board Members shall constitute a quorum for the transaction of business, and the votes of a majority of the Executive Board Members present at a meeting at which a quorum is present shall constitute the decision of the Board.

3.13. Compensation. No Executive Board Member shall receive any compensation from the Association for acting as such.

3.14. Open Meetings. All meetings of the Board shall be open to all members, but members other than Executive Board Members may not participate in any discussion or deliberation unless expressly so authorized by the Board.

3.15. Executive Session. The Board may adjourn a meeting and reconvene in executive session to discuss and vote upon personnel matters, litigation in which the Association is or may become involved, and orders of business of a similar nature. The nature of any and all business to be considered in executive session shall first be announced in open session.

3.16. Action Without a Formal Meeting. Unless prohibited by North Carolina law, any action to be taken at a meeting of the Executive Board Members or any action that may be taken at a meeting of the Executive Board Members may be taken without a meeting if one or more consents, in writing, setting forth the action so taken, shall be signed by a majority of the Executive Board Members and delivered to the Association for inclusion in the minutes for filing in the corporate records.

3.17. Telephonic Participation. One or more Executive Board Members may participate in and vote during any regular or special meeting of the Board by telephone conference call or similar communication equipment by means of which all persons participating in the meeting can hear each other at the same time, and those Executive Board Members so participating shall be present at such meeting. Any such meeting at which a quorum participates shall constitute a meeting of the Board.

#### **C. Powers and Duties.**

3.18. Powers. The Board shall be responsible for the affairs of the Association and shall have all of the powers and duties necessary for the administration of the Association's affairs and, as provided by law, may do all acts and things as are not by the Declaration, Articles, or these By-Laws directed to be done and exercised exclusively by the members. In addition to the duties imposed by these By-Laws or by any resolution of the Association that may hereafter be adopted, the Board shall have the power to and be responsible for the following, in way of explanation, but not limitation:

(a) preparation and adoption of an annual budget in which there shall be established the contribution of each Owner to the common expenses;

(b) making assessments to defray the common expenses and establishing the means and methods of collecting such assessments;

(c) providing for the operation, care, upkeep, and maintenance of all areas which are the maintenance responsibility of the Association;

(d) designating, hiring, and dismissing the personnel necessary for the operation of the Association and, where appropriate, providing for the compensation of such personnel and for the purchase of equipment, supplies, and material to be used by such personnel in the performance of their duties;



- (e) collecting the assessments, depositing the proceeds thereof in a bank depository which it shall approve, and using the proceeds to administer the Association;
- (f) making and amending use restrictions and rules and regulations;
- (g) opening of bank accounts on behalf of the Association and designating the signatories required;
- (h) enforcing by legal means the provisions of the Declaration, these By-Laws, and the rules and regulations adopted by it, and bring any proceedings which may be instituted on behalf of or against the Owners concerning the Association;
- (i) obtaining and carrying insurance against casualties and liabilities, as provided in the Declaration, and paying the premium cost thereof;
- (j) paying the cost of all services rendered to the Association or its members which are not directly chargeable to Owners;
- (k) keeping books with detailed accounts of the receipts and expenditures affecting the Association and its administration, and specifying the maintenance and repair expenses and any other expenses incurred; and
- (l) contracting with any Person for the performance of various duties and functions.

3.19. Management Agent. The Board may employ for the Association a professional management agent or agents at a compensation established by the Board to perform such duties and services as the Board shall authorize. The Declarant or an affiliate of the Declarant may be employed as managing agent or Manager. The term of any management agreement shall not exceed one year and shall be subject to termination by either party, without cause and without penalty, upon not more than 90 days' written notice.

3.20. Borrowing. The Board shall have the power to borrow money without the approval of the members of the Association; provided, however, the Board shall obtain membership approval in the same manner as for special assessments, in the event that the proposed borrowing is for the purpose of modifying, improving, or adding amenities, or the total amount of such borrowing exceeds or would exceed ten thousand dollars (\$10,000.00) outstanding debt at any one time.

3.21 Fining or Suspension Procedure. The Board shall not impose a fine (a late charge shall not constitute a fine) or suspend a member's right to use any part of the Common Property unless and until the following procedure is followed:

- (a) Notice. Written notice shall be served upon the violator by first-class or certified mail sent to the last address of the member shown on the Association's records, specifying:



(i) the nature of the violation, the fine or suspension to be imposed and the date, not less than 15 days from the date of the notice, that the fine or suspension will take effect;

(ii) that the violator may, within ten days from the date of the notice, request a hearing regarding the fine or suspension imposed;

(iii) the name, address, and telephone numbers of a person to contact to challenge the fine or suspension;

(iv) that any statements, evidence, and witnesses may be produced by the violator at the hearing; and

(v) that all rights to have the fine or suspension reconsidered are waived if a hearing is not requested within ten days of the date of the notice.

(b) Hearing. Any requested hearing may, in the sole discretion of the Board, be held before the Board in executive session. At the hearing, the violator shall be given a reasonable opportunity to be heard. The minutes of the meeting shall contain a written statement of the results of the hearing.

(c) Enforcement. In any action or proceeding to enforce the Declaration, these By-Laws, the rules and regulations of the Association, or decision of the Board, the Association shall be entitled to recover all expenses from the violator, including all attorney's fees, thus incurred.

#### ARTICLE IV. OFFICERS

4.1. Officers. The officers of the Association shall be a President, Secretary, and Treasurer. Any two or more offices may be held by the same person, excepting the offices of President and Secretary. The President and Treasurer shall be elected from among the members of the Board. The Board may appoint such other officers, including one or more Vice Presidents, Assistant Secretaries, or Assistant Treasurers, as it shall deem desirable.

4.2. Election, Term of Office, and Vacancies. Except during the period in which the Declarant has the right to appoint the officers of the Association under Section 3.2, the officers of the Association shall be elected annually by the Board at the first meeting of the Board following each annual meeting of the members. A vacancy in any office arising because of death, resignation, removal, or otherwise may be filled by the Board for the unexpired portion of the term.

4.3. Removal. Any officer may be removed by the Board whenever, in its judgment, the best interests of the Association will be served thereby.

4.4. President. The President shall be the chief executive officer of the Association and shall preside at all meetings of the Association and of the Board. The President shall have

all the general powers and duties that are incident to the office of the president of a corporation organized under the North Carolina Nonprofit Corporation Code.

4.5. Vice President. The Vice President shall act in the President's absence and shall have all powers, duties, and responsibilities provided for the President when so acting.

4.6. Secretary. The Secretary shall keep the minutes of all meetings of the Association and of the Board, shall prepare, execute, certify, and record any amendments to the Declaration on behalf of the Association, and shall have charge of such books and papers as the Board may direct and shall, in general, perform all duties incident to the office of the secretary of a corporation organized in accordance with North Carolina law.

4.7. Treasurer. The Treasurer shall have the responsibility for the Association's funds and securities and shall be responsible for keeping full and accurate financial records and books of account showing all receipts and disbursements, for preparing all required financial statements and tax returns, and for the deposit of all monies and other valuable effects in the name of the Association or the managing agent in such depositories as may from time to time be designated by the Board.

4.8. Resignation. Any officer may resign at any time by giving written notice to the Board. Such resignation shall take effect on the date of the receipt of such notice or at any later time specified therein, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective.

## ARTICLE V. COMMITTEES

Committees to perform such tasks and to serve for such periods as may be designated by the Board are hereby authorized. Each committee shall be composed and shall operate in accordance with the terms of the resolution of the Board designating the committee or with rules adopted by the Board.

## ARTICLE VI. MISCELLANEOUS

6.1. Fiscal Year. The fiscal year of the Association shall be the calendar year unless otherwise determined by resolution of the Board.

6.2. Parliamentary Rules. *Robert's Rules of Order* (current edition) shall govern the conduct of all Association proceedings, when not in conflict with North Carolina law, the Articles of Incorporation, the Declaration, these By-Laws, or a ruling made by the person presiding over the proceeding.

6.3. Conflicts. If there are conflicts or inconsistencies between the provisions of North Carolina law, the Articles of Incorporation, the Declaration, and these By-Laws, the provisions of North Carolina law, the Declaration, the Articles of Incorporation and the By-Laws (in that order) shall prevail.



6.4. Amendment. These By-Laws may be amended by the Board if such amendment is necessary to bring any provision hereof into compliance with any applicable governmental statute, rule, regulation, or judicial determination. Otherwise, they may only be amended upon the affirmative vote of at least two-thirds (2/3rds) of the votes of the members of the Association cast at a meeting of the members duly called for such purpose or with the written consent of the members entitled to cast at least two-thirds (2/3rds) of the votes of the Association; provided, however, during Declarant's Development Period, any such amendment must also be approved by Declarant.

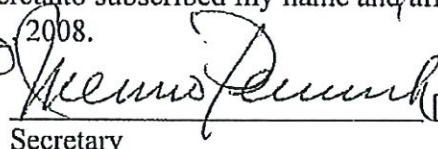
### CERTIFICATION

I, the undersigned, do hereby certify:

That I am the duly elected and acting Secretary of Pennmark Place Townhome Owners Association, Inc., a North Carolina nonprofit corporation;

That the foregoing By-Laws constitute the original By-Laws of said Association, as duly adopted at a meeting of the Executive Board thereof held on the 28<sup>th</sup> day of January, 2008.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of said Association this 28<sup>th</sup> day of January, 2008.

  
Secretary

[SEAL]



**MINUTES OF THE ACTION OF BOARD OF DIRECTORS**  
**OF**  
**PENNMARK PLACE TOWNHOME OWNERS ASSOCIATION, INC.**  
**IN LIEU OF MEETING**

The following actions were taken by the Executive Board Members of **PENNMARK PLACE TOWNHOME OWNERS ASSOCIATION, INC.** (the "Association") in lieu of a meeting by their written consent thereto:

(1) RESOLVED, that the bylaws in the form presented to each Director of the Association be and hereby are adopted as the Bylaws of the Association and will be inserted in the minute book of the Association immediately following the Articles of Incorporation on and preceding these minutes.

(2) RESOLVED, that the following persons be and hereby are elected to serve at the discretion of the Board of Directors as officers of the Association until the next annual meeting of the Board of Directors and until their respective successors are chosen and qualified:

President/Asst. Secretary/  
Treasurer

Dr. Menno Pennink


Vice President/ Secretary

Suzanne Pennink

(3) RESOLVED, that the budget in the form presented to each Director of the Association be and hereby is adopted as the budget of the Association for the remainder of this calendar year and will be inserted in the minute book of the Association immediately following these minutes.

(4) RESOLVED, that the rules and regulations in the form presented to each Director of the Association be and hereby are adopted as the rules and regulations of the Association and will be inserted in the minute book of the Association immediately following the budget referenced above.

DATE: 1-29-08

  
Dr. Menno Pennink, sole Board Member